

6 APR 1966

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4 April 1966

MEMORANDUM FOR THE RECORD

**SUBJECT: Meeting with Mr. William T. Knox, Chairman,
Guidance and Evaluation Panel**

1. Mr. Parrott and I lunched on 31 March with Mr. William T. Knox, Chairman of the Guidance and Evaluation Panel. The Panel was established jointly by the President's Foreign Intelligence Advisory Board and the President's Advisor on Science and Technology. All members of the Panel are highly qualified and have made a uniformly good impression on components of the Agency with which he has come in contact.

2. Mr. Knox's concern goes well beyond the technical question of automatic data equipment and computers and extends to organizational arrangements and interrelationships. He appears to be grappling with the over-all problem of how the community functions and what can be done to improve the flow of information to those charged with estimating and reporting responsibilities. For example, he manifested a great deal of interest in the problem of adequate informational support to the White House and indicated that this would probably feature in his findings and recommendations.

3. He expects to issue a number of reports as individual subpanels complete their work. Without committing himself, he implied very strongly that he would submit his reports and recommendations for review at some appropriate level in the community before submitting them to the PFIAB and/or Dr. Hornig. We agreed to meet in approximately a month and review progress.

4. In the meantime, he has sent me an outline of proposed subpanel study efforts, a copy of which is attached. This suggests

a very broad approach on the part of the Panel which would include an examination in depth of the essential components of the community. He expects to examine:

- a. The process by which various categories of reports and estimates are formulated and issued.
- b. The flow of information in functional channels.

As an examples of a., he proposes to examine the source of all information used in a couple of representative NIEs and the channels through which this information reaches the Board. As an example of b., he proposes to trace a particular flow of information from typical reconnaissance or SIGINT sources to determine where this information goes and who uses it.

5. This is no small undertaking and the Panel recommendations could have a very significant effect on community business and organizational patterns. [redacted] is the case officer on the project and has been making very commendable efforts to keep everybody briefed on the activities of the Panel. It seems to me very important that we should continue to keep in close touch with their activities and deliberations.

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Attachment

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